









1.1 The Formulating Industries: What makes them unique?

Formulation: More than Mixing...



- Multicomponent and multiphase mixtures
- Complex interactions across multiple time and length scales
- Properties designed and balanced for different stages through the product life-cycle
- Designed to change physical form - complex stability challenge to manage when compared with more conventional materials
- Formulated product = 3 100 times higher than the value of ingredients



1.2

The EU Formulating Industries The six target sectors



Sector grouping	Subsector
1. Home, Industrial & Personal Care	Personal care – cosmetics, cleaning, well-being, perfumes
	Home care – cleaning, laundry, hygiene
	Industrial and Institutional cleaning
2. Pharma & Health Care	Pharmaceuticals – small molecule, biologics
	Healthcare – hygiene, skincare, pain relief, nutrition
	Medical Devices, Diagnostics, Imaging
3. Agro Technologies & Plant Protection	Crop Protection
	Agrichemicals
	Seed treatments
4. Coatings and Surfaces	Paints
	Inks and dyes
	Lubricants
	Adhesives
5. Food & Drink	Food – confectionary, processed foods, sauces, animal feed
	Drink – alcohol, soft drinks, coffee
6. Advanced materials	Composites, polymers, ceramics
	Catalysts
	Paper and packaging industry
	Additive manufacturing

- AceForm analysis focusses across 6 main sectors; selected based on:
 - i) Potential for economic and societal impact (sector size, EU footprint, potential for growth)
 - ii) Potential for cross sector collaborations and synergies (ingredient/materials base; current capabilities; collaboration culture).
- This approach does not preclude engagement and applicability of AceForm outputs to other sectors

EC H2020 Contract: 723045



1.3 Cross-sector trends / drivers



New Product and Process Development

- Faster Product lifecycles and product obsolescence
- Radical effects and high performance
- Faster time-to-market
- Customisable and personalised products

Manufacturing and Supply Chain Performance

- Operating and maintenance costs of plants
- Rejuvenating legacy assets to maintain and/or improve competiveness.
- End-to-end productivity of supply chains
- Responsiveness of supply chains
- New revenue generating business models (e.g. shift to service)

Sustainability and the Circular Economy

- Resource efficiency and the reuse across the whole supply chains
- Renewable and/or bio-degradable ingredients
- Rising awareness of human impact on the environment (ocean, air and land)
- Rise of internet-empowered consumer

FC H2020 Contract: 723045



4.1 Value Chain Collaborations Systems-based solutions for complex challenges

A key recommendation from AceForm is to prioritise and enable collaborations that extend reach along and across value chains



- The big 21st century challenges/opportunities demand better sharing of:
 - Technical expertise, data and insights
 - Much of which extends beyond formulation
 - E.g. chemical production, devices, packaging, env. remediation, process eng.
 - Specification/Customer understanding
 - including extend reach beyond tradition routes consumers / consumer groups
 - Constraints
 - e.g. cost base, supply base, regulations (sometimes conflicting across sectors)

- Action 2: Improve Formulation outreach (Inform, Connect)
 - Grow EU stakeholder value chain maps; reaching beyond 'business as usual' partner networks
 - Develop resources to do better job of selling value of formulation.



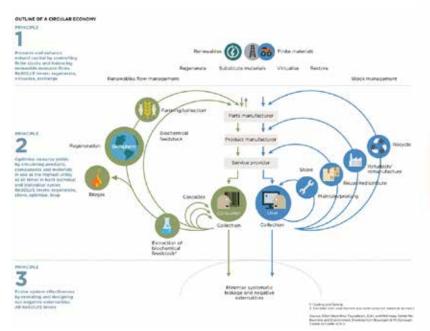


4.2 Circular Economy (CE) and Formulation Modelling the impact



- Formulating Industries, particularly SMEs, are limited in their ability to exploit CE opportunities as there is poor access to (or at least awareness of) relevant collaborative tools for modelling impact.
 - Environmental impact Full Life-Cycle Analysis; Quantitative; Complex systems
 - Societal impact see donut economics thinking (schematic below)
 - Modelling value chains/cycle to secure role and IP in future disruptive value chain/cycle
 - Modelling Business models e.g. shift to service model; how to re-configure business

Action 7: De-risk shift to CE by improving access to relevant collaborative tools to model impact (Access)







Source: Ellen MacArthur Foundation Source: Donut Economics (Kate Raworth)

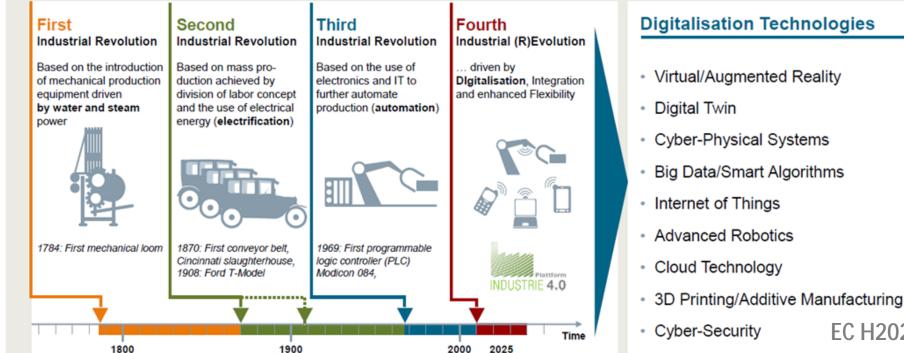


4.3 Industry 4.0 The Toolkit for Future Formulation



AceForm Definition

Industry 4.0 is the integration of various digitalisation technologies (existing and emerging) to enable advanced capabilities to **connect**, **model** and **automate** design, manufacturing and supply chains systems. => delivering products, processes and services faster, more efficiently and more flexibly.



Source: Siemens AG

EC H2020 Contract: 723045













Surface Measurement Systems
World Leader in Sorption Science